

1 LAWRENCE A. ORGAN (SBN 175503)
2 larry@civilrightsca.com
3 NAVRUZ AVLONI (SBN 279556)
4 navruz@civilrightsca.com
5 CIMONE A. NUNLEY (SBN 326915)
6 cimone@civilrightsca.com
7 CALIFORNIA CIVIL RIGHTS LAW GROUP
8 332 San Anselmo Avenue
9 San Anselmo, California 94960
10 Telephone: (415)-453-7352
11 Facsimile: (415)-785-7352

12 J. BERNARD ALEXANDER (SBN 128307)
13 ALEXANDER KRAKOW + GLICK LLP
14 1900 Avenue of the Stars, Suite 900
15 Los Angeles, California 90067
16 Telephone: (310) 394-0888
17 Facsimile: (310) 394-0811

18 Attorneys for Plaintiff,
19 OWEN DIAZ

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UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA

DEMETRIC DI-AZ, OWEN DIAZ, and
LAMAR PATTERSON,

Plaintiffs,

v.

TESLA, INC. dba TESLA MOTORS, INC.;
CITISTAFF SOLUTIONS, INC.; WEST
VALLEY STAFFING GROUP;
CHARTWELL STAFFING SERVICES, INC.;
and DOES 1-50, inclusive,

Defendants.

Case No. 3:17-cv-06748-WHO

**PLAINTIFF'S OPPOSITION TO
DEFENDANT'S MOTIONS *IN LIMINE*
NOS. 1-4**

Date: May 11, 2020
Time: 10:00 a.m.
Courtroom: 2, 17th Floor
Judge: Hon. William H. Orrick

Trial Date: June 8, 2020
Complaint filed: October 16, 2017

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1 **I. Opposition to Motion *in Limine* No. 1—Exclude Putative “Me Too” Witnesses**
 2 **Represented by Plaintiff’s Counsel**

3 Tesla argues that the experiences of seven other harassed employees are only relevant if
 4 they were harassed by the same individuals as Plaintiff and worked under Plaintiff’s supervisors.
 5 (*Id.* at 1:19-24) Not true. Evidence that Tesla’s complaint procedures were ineffective in other
 6 instances is directly relevant to rebut the essential elements of Tesla’s *Ellerth/Faragher* defense.
 7 *Faragher v. City of Boca Raton*, 524 U.S. 775, 778 (1998); *see also* Jury Instruction 10.6 (Dkt.
 8 193 35:4-36:21). Evidence that harassment occurred after Plaintiff’s repeated complaints to
 9 supervisors and management demonstrates that any remedial action taken by Tesla was
 10 ineffective in halting the harassment. *Fuller v. City of Oakland, Cal.*, 47 F.3d 1522, 1528-9 (9th
 11 Cir. 1995); *see also* Jury Instruction 10.6. These witness also are relevant and essential to
 12 demonstrate that racial harassment was widespread in Tesla’s factory, and that Tesla knew or
 13 should have known of ongoing harassment, yet failed to take appropriate corrective measures.
 14 *Swinton v. Potomac Corp.*, 270 F.3d 794, 804 (2001); *see also* Jury Instruction 10.7 (Dkt. 193
 15 40:1-42:4). Under applicable Supreme Court precedent, all of these theories and possible
 16 avenues for relevance must be considered, and “me-too” testimony cannot be excluded on the
 17 basis of a broad, *per se* rule like the one Tesla urges this Court to adopt. *Sprint/United*
 18 *Management Co. v. Mendelsohn*, 552 U.S. 379, 387 (2008). Moreover, the Ninth Circuit has
 19 explicitly rejected Tesla’s overblown concerns about possible “mini-trials” by holding that “me-
 20 too” testimony is not “the sort of undue delay and waste of time that the Rules contemplate.”
 21 *Obrey v. Johnson*, 400 F.3d 691, 698-9 (9th Cir. 2005).

22 **A. Factual Background**

23 Plaintiff begins with relevant facts, claims, and defenses in this case, because
 24 “[r]elevance and prejudice under Rules 401 and 403 are determined in the context of the facts
 25 and arguments in a particular case.” *Sprint/United Management Co. v. Mendelsohn*, 552 U.S.
 26 379, 387 (2008).

27 Plaintiff began working at Tesla’s factory in the summer of 2015, first under the
 28 supervision of Tamotsu Kawasaki and later Tesla employee Ed Romero. (Owen Diaz Depo. Vol.

1 I, 81:1-10, 81:18-20, Exh. 1¹) Plaintiff worked in and near freight elevators in the center of the
 2 production floor, loading “material and people” for the construction of cars. (*Id.* 90:9-18, 91:2-4;
 3 Ed Romero Depo., 67:3-5, 68:15-21, Exh. 2)

4 Throughout his employment at Tesla, Plaintiff was subjected to repeated racial
 5 harassment. Three co-workers in particular—Judy Timbreza, Ramon Martinez, and Robert
 6 Hurtado—targeted Plaintiff for harassment, using racial slurs such as “nigger” (“N-----”) on at
 7 least *sixty* occasions combined. (O. Diaz Depo. I 55:18-56:8, 56:9-11, 63:5-8; O. Diaz Depo. II
 8 217:11-218:11, Exh. 3) Martinez also physically threatened Plaintiff while shouting racial slurs
 9 and drew and left a racist “pickaninny” image for Plaintiff to find. (*Id.* 105:8-19, 128:10-23; O.
 10 Diaz Depo. III 315:8-15, Exh. 4) Plaintiff also witnessed a supervisor call his son, Demetric Di-
 11 az, “N-----.” (*Id.* 270:23-271:4) Demetric was a production associate on the battery line.
 12 (Demetric Di-az Depo. I, 99:22-100:1, Exh. 5.) Plaintiff also heard 8-10 employees saying “N--”
 13 in a “malicious way” in the battery production area (O. Diaz Depo. I 5:15-17, 56:12-16, 70:4-
 14 13), and saw “N-----” written in the production floor bathrooms near the elevators, the battery
 15 area, and the starter line on multiple occasions. (*Id.* 48:8-25, 50:4-7, 50:21-23, 50:24-51:6)

16 Owen verbally complained to supervisors Romero and Kawasaki about the restroom
 17 graffiti, the use of racial slurs, and other racially harassing statements. (O. Diaz Depo. I 52:20-
 18 22, 54:5-7, 120:25-121:20; O. Diaz Depo. II 215:20-216:10) He also complained via e-mail
 19 about the pickaninny drawing and physical threats from Martinez. (Exhs. 6-7) Under Tesla’s
 20 policies—which applied equally to contractors like Plaintiff—employees could complain in
 21 writing or verbally, to a lead, supervisor, manager, or Human Resources. (Annalisa Heisen Depo.
 22 78:1-15, 147:19-148:3, Exh. 8) The policy was uniformly applied in all areas of Tesla’s Fremont
 23 facility. (*Id.* 78:11-79:15) Despite Plaintiff’s repeated complaints, the racist graffiti remained in
 24 the restrooms and Hurtado continued to use racial slurs throughout Plaintiff’s employment at
 25 Tesla. (O. Diaz Depo. I 49:17-24; O. Diaz Depo. III 312:8-12)

26 Ultimately, Plaintiff brought suit alleging Tesla maintained a racially hostile work
 27

28 ¹ Unless noted, all exhibits are attached to the Declaration of Cimone Nunley.

1 environment and failed to prevent harassment, in violation of 42 U.S.C. § 1981. (Dkt. 1-2)²
 2 Specifically, the complaint alleges that Tesla “failed to investigate and prevent incidents of
 3 racial harassment, despite numerous reports and complaints, thereby evidencing a pattern and
 4 practice of racial discrimination and harassment.” (Dkt. 57 13:23-28, emphasis added)³

5 Tesla asserts three defenses to Owen’s complaints: (1) an “*Ellerth/Faragher*” defense,
 6 claiming Owen unreasonably failed to take advantage of Tesla’s effective antiharassment
 7 policies; (2) Tesla took prompt and effective remedial action in response to Owen’s complaints;
 8 and (3) for those complaints it did not correct, it is not liable because it had no notice of the
 9 harassment. (Dkt. 189 15:6-23, 19:5-21:24, 23:22-24:5) In urging this Court to apply a *per se*
 10 rule barring the testimony of all employees who did not work in the same department or under
 11 the same supervisor as Plaintiff, Tesla seeks to silence seven “me-too” witnesses whose
 12 testimony rebuts Tesla’s defenses. However, the information is directly relevant.

13 Ineffective remedial action taken in other cases demonstrates that Plaintiff’s alleged
 14 failure to use Tesla’s complaint procedures was not unreasonable. Evidence that harassment
 15 continued after Plaintiff left Tesla proves Tesla did not take effective remedial action to
 16 Plaintiff’s complaints. Testimony about widespread use of “N-----” from employees who worked
 17 at the same time as Plaintiff shows that Tesla had notice of the harassing conduct in its factory.
 18 Information about other harassment occurring in Tesla’s “open floor” factory, on the production
 19 floor where Plaintiff worked, is directly relevant to evaluating Plaintiff’s hostile work
 20 environment and proving the pattern and practice of harassment Plaintiff experienced.

21 **B. Legal Argument**

22 **1. Standard Governing Admissibility of “Me-Too” Evidence**

23 Whether “me-too” evidence is admissible is a highly fact-specific inquiry, and
 24 application of a *per se* rule barring the testimony of other harassment victims because they did
 25 not share a plaintiff’s supervisor is an abuse of discretion. *Sprint/United Management Co. v.*

26 _____
 27 ² Plaintiff’s amended complaint also includes a negligent hiring and retention cause of action.
 28 (Dkt. No. 57) The other causes of action were dismissed via stipulation. (Dkt. 176)

³ Tesla’s erroneous assertion that Plaintiff has not pled a pattern and practice claim is

1 *Mendelsohn*, 552 U.S. 379, 387 (2008) (“*Sprint*”). The reviewing court must instead conduct a
 2 fact-specific inquiry that takes into account both parties’ claims and theories of the case. (*Id.*)
 3 Evidence may only be excluded in limine if it is “inadmissible on all potential grounds.” *Mims v.*
 4 *Federal Express Corp.*, 2015 WL 12711651 at *1 (C.D. Cal. Jan 15, 2015) (“*Mims*”).

5 Evidence of other harassment is directly relevant to Tesla’s *Ellerth/Faragher* defense. To
 6 prevail on this defense, Tesla must demonstrate that it “exercised reasonable care to prevent and
 7 correct promptly any [racially] harassing behavior,” and that Plaintiff unreasonably failed to
 8 avail himself of the corrective and preventative opportunities Tesla offered. *Faragher v. City of*
 9 *Boca Raton*, 524 U.S. 775, 778 (1998) (“*Faragher*”). As the Northern District observed in *Hill v.*
 10 *Goodfellow Top Grade*—a case Tesla itself relies on in its Motion—"me-too" evidence
 11 demonstrating a failure to investigate or address complaints of harassment or discrimination is
 12 directly relevant to the reasonableness of a plaintiff-employee’s purported reporting failure. *Hill*
 13 *v. Goodfellow Top Grade*, 2019 WL 4194277 at *3 (N.D. Cal. Sept. 4, 2019) (“*Grade*”) (holding
 14 defendant “could open the door” to “me-too” evidence by presenting *Ellerth/Faragher* defense).

15 Likewise, Tesla maintained a uniform anti-harassment and -discrimination policy in its
 16 factory. Thus, evidence of this policy’s ineffectiveness in other circumstances is directly relevant
 17 to Plaintiff’s claim that Tesla’s policies were grossly inadequate and failed to prevent or remedy
 18 the harassment Plaintiff experienced. “Effectiveness [of remedial action] will be measured by the
 19 twin purposes of ending the current harassment and deterring future harassment—by the same
 20 offender or others. [citation] If...the remedy attempted is ineffectual, liability will attach.” *Fuller*
 21 *v. City of Oakland, Cal.*, 47 F.3d 1522, 1528-9 (9th Cir. 1995) (“*Fuller*”) (emphasis added).
 22 Evidence that other harassment occurred—from the same offender or others—after Tesla
 23 allegedly took remedial action in response to Plaintiff’s initial complaint in July of 2015
 24 demonstrates that Tesla’s “remedy” did not deter future harassment, triggering liability.

25 The evidence is also relevant and admissible to demonstrate Tesla’s racially
 26 discriminatory and harassing state of mind, motive, or intent under Rule 404(b)(2). Evidence of
 27 harassing conduct towards other members of the plaintiff’s protected class—even where

28 contradicted by the plain text of the amended complaint. (Dkt. 185 at 3:3-4).

1 dissimilar to the conduct that occurred to the plaintiff—is admissible to demonstrate the
 2 “defendant’s discriminatory state of mind” towards members of the plaintiff’s protected class.
 3 *Lam v. Univ. of Haw.*, 164 F.3d 1186, 1188 (9th Cir. 1999). Likewise, anecdotal evidence of
 4 discriminatory conduct towards others “can be used to establish a general discriminatory pattern”
 5 in the employer’s practices where, as here, the plaintiff-employee alleges a pattern and practice
 6 of discrimination. *Obrey v. Johnson*, 400 F.3d 691, 698 (9th Cir. 2005) (“*Obrey*”). When offered
 7 for this purpose, evidence of harassing conduct towards others “clearly meets Rule 401’s
 8 [relevance] requirements,” even if the plaintiff only learned about the other harassing conduct
 9 after filing suit. *Hurley v. Atlantic City Police Dept.*, 174 F.3d 95, 108-12 (3d Cir. 1999).

10 “Me too” evidence of the rampant use of the word “N----” throughout the Tesla factory
 11 is also relevant to Plaintiff’s punitive damages claim. The open use of racial slurs on a factory
 12 floor, where management is aware of the conduct and takes “no meaningful steps to stop it,”
 13 reflects “reckless disregard” or “complete indifference” to federally protected rights—
 14 sufficiently reprehensible conduct to support a punitive damages award. *Pavon v. Swift Transp.*
 15 *Co., Inc.*, 192 F.3d 902, 909 (9th Cir. 1999); *and see* Jury Instruction 5.5 (Dkt. 193 31:1-26).

16 Tesla claims that a limitation to “similarly situated” employees is required, and cites a list
 17 of six factors with no legal support. (Dkt. 185 at 4:9-15) The showing is nowhere near as onerous
 18 as Tesla proposes. For the purpose of evaluating the admissibility of “me-too” evidence, other
 19 employees “are similarly situated when they have similar jobs and [experience] similar conduct.”
 20 *Vasquez v. County of Los Angeles*, 349 F.3d 634, 641 (9th Cir. 2003).

21 The Ninth Circuit has likewise unambiguously rejected attempts to mischaracterize
 22 garden-variety determinations about witness credibility as “time-consuming mini-trials”. *Obrey*
 23 *v. Johnson*, which Tesla cites as governing the criteria for admissibility of “me-too” evidence
 24 (*See, e.g.*, Dkt. No. 185 at 5-8), squarely held, “While the jury naturally has to determine the
 25 credibility of [“me-too”] witness testimony in order to assess the weight it should be accorded,
 26 this is not the sort of undue delay and waste of time that the Rules contemplate.” *Obrey*, 400
 27 F.3d at 698-9 (holding district court abused its discretion in declining to admit testimony of four
 28 “me-too” witnesses based on concerns about “mini-trials”) (emphasis added). Rather, “[t]he trial

1 court should [] first address[] these concerns with the parties through other, less restrictive
 2 means." *Id.* at 699. These less-restrictive means may include a limiting jury instruction stating
 3 that "me-too" evidence is to be considered only for determining Tesla's motive, evaluating the
 4 sufficiency of its remedial actions, or evaluating the reasonableness of any purported failure to
 5 complain. *See Heyne v. Caruso*, 69 F.3d 1475, 1481 (9th Cir. 1995) ("Heyne").

6 The sole Ninth Circuit case Tesla cites where "me-too" evidence was excluded for
 7 wasting time is readily distinguishable. In *Duran v. City of Maywood*, 221 F.3d 1127 (9th Cir.
 8 2000), the Ninth Circuit upheld the exclusion of "me-too" evidence because presentation of the
 9 evidence "would [have] require[d] 'the testimony of eighteen to twenty-three witnesses, as well
 10 as no less than four experts.'" *Id.* at 1133. This is hardly analogous to the seven "me-too"
 11 witnesses Plaintiff seeks to examine for approximately fifteen minutes each.

12 Likewise, Tesla's concerns about undue prejudice are misplaced. Undue prejudice, within
 13 the meaning of Rule 403, is "'the possibility that the evidence will excide the jury to make a
 14 decision on the basis of a factor unrelated to the issues properly before it.'" *Heyne, supra*, 69
 15 F.3d at 1481, *citing Mullen v. Princess Anne Volunteer Fire Co.*, 853 F.2d 1130, 1133 (4th Cir.
 16 1988). As the Ninth Circuit observed in *Heyne*,

17 "There is no unfair prejudice, however, if the jury were to believe that an employer's
 18 sexual harassment of other female employees made it more likely that an employer
 19 viewed his female workers as sexual objects, and that, in turn, convinced the jury that an
 20 employer was more likely to fire an employee in retaliation for her refusal of his sexual
 21 advances. There is a direct link between the issue before the jury—the employer's motive
 22 behind firing the plaintiff—and the factor on which the jury's decision is based—the
 23 employer's harassment of other female employees." *Id.*

24 In other words, the defendant is not unfairly prejudiced by evidence of other harassment, because
 25 other harassment speaks directly to the claims and defenses at issue.

2. Demetric Di-az

26 Tesla seeks to exclude the testimony of Plaintiff's son, Demetric Di-az. Tesla presents no
 27 evidence to demonstrate where Demetric worked, what his job duties were, or what harassment
 28 he complained of, impermissibly asking the Court to rule "in a vacuum." *Mims, supra*, 2015 WL
 12711651 at *5. This lack of factual support is grounds for the Court to deny the Motion. *See*

1 *Bullard v. Wastequip Manufacturing Co. LLC*, 2015 WL 13757143 at *8 (C.D. Cal. 2015).

2 Demetric began working in the Tesla battery production department in August 2015. (D.
 3 Di-az Depo. 67:22-25, 99:22-100:1, Exh. 19) Demetric will testify that his supervisor called him
 4 "N-----" "every day." (*Id.* 119:18-120:1) Demetric will corroborate that Plaintiff saw Demetric's
 5 supervisor calling him "N-----." (O. Diaz Depo. I 5:15-17, 56:12-16, 70:4-13; O. Diaz Depo. II
 6 270:23-271:4) Demetric complained to his second-level supervisor and Tesla's Human
 7 Resources, but no action was ever taken and the harassment did not stop. (D. Di-az Depo.
 8 161:23-162:12, 163:5-164:2) Demetric's experience of commonly hearing "N-----" in the battery
 9 department, having the word directed at him in a hostile manner, and having his complaints
 10 ignored is plainly relevant to evaluating the breadth of the hostile work environment that existed
 11 and the inadequacy of Tesla's responsive corrective action. Under *Vasquez*, Demetric and his
 12 father were similarly situated, because they worked in the same area, performed similar job
 13 duties, and were subjected to similar harassing conduct. *Vasquez, supra*, 349 F.3d at 641.

14 Moreover, racial harassment that Plaintiff did not directly witness is relevant to
 15 evaluating the credibility of Plaintiff's claim that he heard the n-word used in the battery
 16 department on at least two occasions. Testimony that a supervisor used "N-----" in the battery
 17 department on a daily basis tends to make it more likely that other employees followed the
 18 example set by supervisors at Tesla's factory and used "N-----" regularly.

19 Ineffective response to Demetric's complaints also rebuts Defendant's *Ellerth/Faragher*
 20 defense, by demonstrating that Tesla had no "proven, effective mechanism for reporting and
 21 resolving complaints" of harassment. *Faragher, supra*, 524 U.S. at 806. Evidence that Tesla's
 22 complaint procedure was ineffective speaks directly to the reasonableness of any purported
 23 reporting failure by Plaintiff. *Grade, supra*, 2019 WL 4194277 at *3.

24 Demetric's complaints also speak to the efficacy of Tesla's remedial action. Owen first
 25 complained about racial harassment in July 2015. Demetric was subsequently harassed by a
 26 supervisor, demonstrating that Tesla's actions after the July complaint did not deter future
 27 harassment from others, as required by *Fuller*. *Fuller, supra*, 47 F.3d at 1528-9 (9th Cir. 1995).

28 Tesla argues that this evidence should also be excluded under Rule 403. However, under

1 *Obrey*, “me-too” witness testimony and the attendant credibility determinations a jury must make
 2 do not “waste time” within the meaning of Rule 403. *Obrey, supra*, 400 F.3d at 698-9. Plaintiff
 3 and Tesla each seek to examine Demetric for just thirty minutes, which is proportional
 4 considering Demetric was present for at least one incident of harassment that Plaintiff witnessed.
 5 (Dkt. 197 3:3-9) Accordingly, his testimony should be admitted.

6 **3. Nigel Jones**

7 Tesla presents no evidence of when Jones worked at the Tesla factory, sufficient grounds
 8 alone to deny this motion. *See Bullard, supra*, 2015 WL 13757143 at *8. Jones began working at
 9 Tesla in September 2015, just three months after Plaintiff started at Tesla. (Nigel Jones Dec. at
 10 ¶1) Jones “work[ed] in the elevators very often,” as well as in the recycling centers with
 11 Plaintiff’s harasser Ramon Martinez. (*Id.* at ¶6) Jones heard ”N----” multiple times a day
 12 through the factory...throughout [his] employment at Tesla.” (*Id.* at ¶¶ 4, 6-7) Jones complained
 13 often about the racial harassment. When Jones complained, nextSource Program Manager
 14 Wayne Jackson—who received Plaintiff’s complaints of harassment—was often in the office.
 15 (*Id.* at ¶9) Jones also discussed racial harassment in the factory with Plaintiff’s supervisor, Josue
 16 Torres. (*Id.* at ¶ 10) Corroborating Plaintiff’s complaints about graffiti, as late as 2018, Jones
 17 also observed “N----” scrawled in restroom stalls. (*Id.* at ¶5)

18 Jones’s testimony corroborates (1) the existence of racist graffiti in the restroom, (2)
 19 rampant use of the term “N----” by and in the presence of supervisors, (3) and receipt of
 20 multiple complaints of a hostile work environment based on race, which did not result in
 21 effective corrective action. Jones and Diaz worked in the same part of the factory, with the same
 22 individuals, during overlapping time frames, and experienced similar conduct, making them
 23 “similarly situated.” *Vasquez, supra*, 349 F.3d at 641. Given the shared experiences and
 24 overlapping timeframe, it is irrelevant that Jones and Diaz did not personally know each other.
 25 Jones’s testimony confirms the widespread nature of the racially hostile conduct, and Tesla’s
 26 claim that Jones’s experience is temporally and spatially removed from Plaintiff’s is meritless.

27 Jones’s testimony is also directly relevant to whether Tesla had notice of the racially
 28 harassing environment, through the reports made to supervisors Josue Torres and Wayne

1 Jackson. It is also relevant to Tesla's claimed *Ellerth/Faragher* defense, because despite Jones's
 2 frequent complaints, the harassment persisted for a full three years. (Jones Dec. at ¶¶ 3-5, 9)
 3 Jones' testimony rebuts Tesla's claims of promptly addressing complaints of harassment, and
 4 implementing and promulgating effective anti-harassment procedures.

5 Finally, Tesla argues that Jones' testimony will require "a minimum of four mini trials"
 6 to evaluate the credibility of his claims. (Dkt. No. 185 at 9:4-9) Not true. Plaintiff seeks to
 7 examine Jones for a mere fifteen minutes, and Tesla seeks to cross-examine him for only fifteen
 8 minutes. (Dkt. 197 5:9-15) Jones's testimony is not a side-show, but a building block in
 9 Plaintiff's case in chief, and strikes at the heart of Tesla's *Ellerth/Faragher* defense. Under these
 10 circumstances, consumption of thirty minutes of trial time does not substantially outweigh the
 11 direct relevance of Jones's testimony. Accordingly, Jones's testimony should be admitted.

12 4. Melvin Berry

13 As with Jones, no evidence is offered as to Berry's position, work area, or complaints.
 14 Berry was employed as a Production Associate from June 2015 to October 2016—the same
 15 timeframe Plaintiff worked at Tesla's factory. (Berry Dec. at ¶2) Berry worked in Supermarkets
 16 1A and 2, "close to the elevators." (*Id.* at ¶6) Berry heard "N----" used "constantly" near the
 17 elevators and observed "supervisors, leads, and some members of management" make racially
 18 disparaging comments in the elevator area. (*Id.*) Like Plaintiff, Berry complained to Human
 19 Resources but "nothing changed" and the harassment continued. (*Id.* at ¶4)

20 Berry and Plaintiff are similarly situated because they worked in the same area of the
 21 factory, during the same time period, performing similar job duties, and experienced similar
 22 harassing conduct and inaction from Tesla. *Vasquez, supra*, 349 F.3d at 641. For the same
 23 reasons as Di-az and Jones, Berry's testimony is plainly relevant and admissible to corroborate
 24 that use of "N----" was widespread and prevalent, to demonstrate Tesla had notice of the
 25 harassment, and that Tesla did not respond to the harassment with effective corrective action.
 26 Likewise, lack of response to Berry's complaint rebuts Tesla's *Ellerth/Faragher* defense by
 27 demonstrating that Tesla's remedial procedures were not "proven" and "effective." Berry's
 28 testimony that Tesla's response was ineffective corroborates Plaintiff's claim. (Berry Dec. at ¶4)

1 Tesla also argues that Berry's testimony should be excluded, because Plaintiff failed to
 2 provide Berry's contact information until after the close of discovery. (Dkt. 185 at 10:4-5)
 3 However, a witness preclusion sanction is not appropriate where, as here, the failure to disclose
 4 was harmless. Fed. R. Civ. P. 37(c)(1). Tesla was previously aware of Berry's existence and the
 5 scope of his testimony from a prior arbitration in March 2019, where Tesla stipulated to the
 6 scope of his testimony based on knowledge it had about his tenure at its Factory. (Lambert Arb.
 7 Transcript 3-15-19 241:1-243:21, Exh. 9)

8 In this litigation, Plaintiff subsequently disclosed Berry's name via supplemental
 9 disclosure on March 11, 2019. (Exhs. 10-11) Tesla was Berry's former employer, and in
 10 possession of his contact and identifying information at all relevant times. Tesla could have
 11 located Berry, and chose not to. However, Plaintiff produced Berry's contact information on
 12 October 16, 2019, just five days after the close of fact discovery. (Exhs. 12-13; Dkt. 78 1:17) The
 13 parties continued to depose witnesses with the Court's leave until October 24, 2019, with trial
 14 not due to start for another five months. (Dkt. 78 1:12-13) Given that Tesla was aware of Berry's
 15 anticipated testimony as early as March of 2019, and had his contact information at all relevant
 16 times, the failure to disclose his contact information until a scant five days after the fact
 17 discovery cutoff is harmless, and any claims of prejudice by Tesla smack of disingenuousness.

18 Nor does Berry's testimony require the undue consumption of time, as each party seeks
 19 to examine Berry for fifteen minutes. (Dkt. 197:1:6-8)

20 **5. Titus McCaleb**

21 McCaleb began working on Tesla's production floor as a contractor in October 2016,
 22 approximately six months after Plaintiff's employment ended. (McCaleb Dec. at ¶2) Like
 23 Plaintiff, McCaleb was "regularly" called "N-----" by multiple employees. (*Id.* at ¶¶3-4) Like
 24 Plaintiff, McCaleb complained to multiple leads, supervisors, managers, and Human Resource
 25 staffers of both Tesla and his contracting agency. (*Id.* at ¶¶5-7) McCaleb also complained to
 26 Annalisa Heisen, Tesla's Person Most Knowledgeable, during "four or five conversations", and
 27 met with her to "discuss the racial harassment occurring in the factory." (McCaleb Dec. at ¶6)

28 McCaleb's testimony shows that, to the extent corrective action was taken during

1 Plaintiff's employment, it was ineffective, given that complaints about the use of "N----"
 2 continued six months after Plaintiff's employment ended. Identical conduct that occurred on the
 3 same production floor, with continuing unaddressed complaints to upper management, with
 4 similar effective corrective action, reflects "similarly situated" employees experiencing "similar
 5 conduct." *Vasquez, supra*, 349 F.3d at 641. McCaleb's testimony directly rebuts the Tesla's
 6 *Ellerth/Faragher* defense, given his multiple complaints through appropriate channels. His
 7 experience confirms that Plaintiff's purported failure to invoke Tesla's complaint policy could
 8 hardly be unreasonable if the policy was ineffective during both Plaintiff's and McCaleb's
 9 tenure. Likewise, McCaleb's testimony rebuts Tesla's claim that it took prompt and effective
 10 remedial action, because the effectiveness of an employer's remedial action is measured by its
 11 ability to deter harassment from the same harassers at issue in Plaintiff's case and others. *Fuller*,
 12 *supra*, 47 F.3d at 1528-9.

13 McCaleb is also an effective impeachment witness of Tesla's PMK, Heisen. Heisen
 14 testified that she did not "recall specifics" around any investigations she conducted into use of
 15 "N----" in Tesla's factory (Heisen Depo. 43:2-15). McCaleb did, stating that he met with Heisen
 16 approximately four or five times about "racial harassment occurring in the factory." (McCaleb
 17 Dec. at ¶6) As the PMK for Tesla, Heisen's inability to recall a series of detailed meetings
 18 regarding not just individual complaints of racial harassment, but widespread use of "N----" in
 19 Tesla's factory, demonstrates either a lack of credibility or a lack of recollection on Heisen's
 20 part, in addition to being emblematic of Tesla's handling of race-based conduct.

21 Tesla last cites the same concerns about "mini trials." However, no risk of the undue
 22 consumption of time exists, where each party seeks to examine McCaleb for fifteen minutes.
 23 (Dkt. 197 6:17-20) McCaleb's testimony is a building block of Plaintiff's claim that use of "N--"
 24 was widespread throughout the Tesla factory, and complaints were ignored. The scant time spent
 25 does not substantially outweigh the relevance of this evidence. *Obrey, supra*, 400 F.3d at 698-9.
 26 Thus, his testimony is relevant and admissible.

27 **6. Brandie To**

28 Tesla argues that Brandie To, one of the Human Resources employees who addressed

1 McCaleb's complaints, must be precluded from testifying because Plaintiff failed to identify her
 2 in initial disclosures. (Dkt. No. 185 at 7:2-4) However, Ms. To was disclosed in former
 3 defendant West Valley Staffing Group's document production, which was served on Tesla's
 4 counsel on March 8, 2019. (Exhs. 14-15) A party is not required to amend its initial disclosures if
 5 a witness is identified "during the discovery process or in writing." Fed. R. Civ. P. 26(e)(1)(A).
 6 Thus, Ms. To's testimony cannot be excluded.

7 **7. Nathan Fraim**

8 Tesla includes no evidence of Fraim's position, dates of employment, or employer—
 9 sufficient basis alone for the Court to deny its Motion. *See Bullard, supra*, 2015 WL 13757143 at
 10 *8. Fraim, a Caucasian man, began working for Tesla in January 2017, less than a year after
 11 Plaintiff left Tesla. (Fraim Dec. ¶2) Fraim was a Production Associate and, like Plaintiff, worked
 12 near the production lines on the first floor of the factory. (*Id.* ¶3) Like Plaintiff, Fraim witnessed
 13 racist graffiti in the restroom, complained to his supervisor, and no action was taken. (*Id.* ¶4-5)

14 Fraim and Plaintiff worked in the same building on the same production floor, witnessed
 15 the same type of racist graffiti, and were subject to the same anti-harassment and -discrimination
 16 policies. (Heisen Depo. 78:11-79:15) Thus, the men were similarly situated. *Vasquez, supra*, 349
 17 F.3d at 641. That the same conduct occurred a year after Plaintiff's employment demonstrates
 18 that any remedial action Tesla took was ineffective in ending harassing behavior and deterring
 19 future harassment by other actors. *Fuller*, 47 F.3d at 1528-9. Fraim's testimony also reflects
 20 Tesla's failure to take effective corrective action, negating Tesla's *Ellerth/Faragher* defense.

21 Finally, Tesla argues that Fraim's testimony is irrelevant and excludable under Rule 403
 22 because "at least two mini trials would be required," suggesting the testimony would waste time.
 23 (Dkt. No. 185 at 6:20-22) The direct relevance of this testimony is not substantially outweighed
 24 by the fact that Plaintiff seeks to examine Fraim for only six minutes, and Tesla for 15. (Dkt. 197
 25 3:26-4:4) Accordingly, Fraim's testimony should not be excluded.

26 **8. Jakel Williams**

27 Williams began working for Tesla in June 2017, approximately one year after Plaintiff
 28 stopped working at Tesla. She was not a security guard but worked in the battery department,

1 where Plaintiff witnessed the word “N-----” used by a supervisor toward his son. Williams’s
 2 coworker called her “N-----,” and she regularly heard the word used throughout the factory.
 3 Williams made multiple complaints to her supervisor and to HR. In response to Williams’s
 4 complaints, Tesla’s HR representative failed to attend a scheduled meeting to discuss the
 5 harassment. To Williams’s knowledge, Tesla took no action to discipline her harasser.

6 Plaintiff and Williams were similarly situated, because they performed similar job duties
 7 and experienced similar harassment just a year apart. *Vasquez, supra*, 349 F.3d at 641.
 8 Williams’s testimony corroborates Plaintiff’s experience. Ongoing use of the word “N-----” is
 9 relevant to prove the insufficiency of Tesla’s remedial action taken to investigate and prevent
 10 harassment, given the complaints voiced by Williams and Plaintiff. *Fuller, supra*. Such remedial
 11 action is plainly ineffective if, a year after Plaintiff’s employment with Tesla, employees are still
 12 complaining about prevalent use of “N-----” and other slurs in the same areas where Plaintiff
 13 experienced it. Williams’s testimony is thus relevant to Tesla’s *Ellerth/Faragher* defense.

14 This evidence is not excludable under Rule 403, which requires that the risk of wasting
 15 time “substantially outweigh” the testimony’s relevance. Plaintiff will examine Ms. Williams for
 16 only 15 minutes, and Tesla for 15 minutes. (Dkt. 197 8:4-6) The consumption of so little trial
 17 time on relevant evidence is not the “waste of time” contemplated by the Rules. *Obrey, supra*,
 18 400 F.3d at 698-9. Ms. Williams’s testimony must thus be admitted.

19 9. DeWitt Lambert

20 Tesla includes no evidence demonstrating Lambert’s position, dates of employment, or
 21 employer—sufficient basis for the Court to deny its Motion. *See Bullard, supra*, 2015 WL
 22 13757143 at *8. Lambert was a Tesla employee (not a Chartwell contractor), who began working
 23 for Tesla in June 2015, at the same time as Plaintiff. (Exh. 16 2:19-22) Like Plaintiff’s son,
 24 Lambert was a Production Associate, and like Plaintiff, worked on the production floor of
 25 Tesla’s Fremont factory. (*Id.* at 4:1-2) Like Plaintiff, Lambert’s coworkers called him “N-----”
 26 on a continuous basis and threatened him with violence. (*Id.* at 4:16-24) Lambert’s coworkers
 27 threatened to cut his body into pieces and send his body parts to his family members. (*Id.* at 4:22-
 28 24) Lambert complained to his supervisor and Human Resources, but no effective corrective

1 action was taken. (*Id.* at 5:10-20) Instead, the harassment continued until Lambert applied for
 2 and received a transfer to a different position in approximately April 2016—one month after
 3 Plaintiff's employment at Tesla ended. (*Id.* at 6:17-18) Lambert's testimony confirms
 4 widespread use of “N----” which permeated the production floor of the Fremont factory. While
 5 Lambert had different supervisors and harassers, under *Sprint*, this difference does not render his
 6 testimony *per se* irrelevant.

7 Plaintiff seeks to examine Lambert for just fifteen minutes, so there is no danger of an
 8 undue waste of time. Fed. R. Evid. 403. The evidence is not unfairly prejudicial, because it does
 9 not encourage a verdict on issues not properly before the Jury. *Heyne, supra*, 69 F.3d at 1481.

10 **II. Opposition to Motion in Limine No. 2 to Exclude Putative “Me Too” Documentary
 11 Evidence**

12 Tesla argues narrowly that information is only relevant if it pertains to Plaintiff or his
 13 supervisors. To the contrary, evidence of other complaints is highly relevant to Tesla's
 14 *Ellerth/Faragher* defense, Tesla's notice of the harassing conduct, rampant use of the word “N---
 15 ---,” and whether Tesla failed to take adequate remedial action in response to complaints of racial
 16 harassment. The “me too” documentary evidence tends to prove or disprove the foregoing issues,
 17 and therefore cannot be excluded as unfairly prejudicial under Rule 403. To the extent the Court
 18 has concerns about undue consumption of time, it must first address these concerns via less
 19 restrictive measures than wholesale exclusion. *Obrey, supra*, 400 F.3d at 699. Additionally, the
 20 Court should deny this motion in its entirety because Tesla fails to submit the evidence it seeks
 21 to exclude for the Court's review. *See Bullard, supra*, 2015 WL 13757143 at *8.

22 **A. Complaints to WWSG By Titus McCaleb and Percipient Witness Called by Tesla**

23 Tesla seeks to exclude two documents reflecting complaints made to former defendant
 24 West Valley Staffing Group, trial exhibits 70 and 113. (Exhs. 17-18) Erroneously, Tesla claims
 25 both documents concern a single complaint from 2017. (Dkt. No. 185 at 12:14-18) This is not so.

26 Trial Exhibit 70 concerns a complaint lodged by Titus McCaleb, concerning racial
 27 harassment he experienced at Tesla in 2016 and 2017. (Exh. 17) (For McCaleb's history, see
 28 Section D above.) This document corroborates the timeline of McCaleb's complaints, and is

1 neither a “time-consuming mini trial” nor “the sort of undue delay and waste of time that the
 2 Rules contemplate.” *Obrey, supra*, 400 F.3d at 698-9. Nor is the document unfairly prejudicial
 3 under *Heyne*, because a direct link exists between the issues before the jury—Tesla’s policies
 4 towards complaints of racial harassment—and McCaleb’s unaddressed complaints of racial
 5 harassment. *Heyne, supra*, 69 F.3d at 1481.

6 Trial Exhibit 113 records a complaint handled by Rovilla Wetle, a witness Tesla seeks to
 7 examine. (Exh. 18) While working for Tesla and West Valley Staffing Group, Ms. Wetle denied
 8 that she investigated any complaints of racial harassment or discrimination. (Rovilla Wetle Depo.
 9 145:2-5, 145:21-146:2, Exh. 19) Trial Exhibit 113 impeaches Ms. Wetle’s testimony with details
 10 of an investigation she participated in with respect to a complaint of racial harassment.

11 **B. Investigation of Reprograming of Tesla Dashboard to State “Fuck Nigga.”**

12 Tesla seeks to exclude Trial Exhibit 107, which discusses an investigation into a car
 13 dashboard that read “fuck nigga.” (Exh. 20) The e-mails, dated April 29, 2016, involve Erin
 14 Marconi, an HR employee who participated in handling Plaintiff’s complaints. (*Id.*) Tesla has
 15 identified Ms. Marconi as a witness who will testify about the “complaint and investigation of
 16 Owen Diaz.” (Dkt. 197 6:6-11) Marconi did not recall investigating any claims involving use of
 17 “N----” at deposition. (Erin Marconi Depo. at 37:4-6, Exh. 20) This exhibit is thus directly
 18 relevant to impeaching or correcting Marconi’s testimony.

19 Exhibit 107, taken with Marconi’s testimony, is also relevant to proving the
 20 ineffectiveness of Tesla’s remedial action. First, the document echoes the racial harassment
 21 Plaintiff complained of in July 2015 (i.e. rampant, widespread use of “N----” in the Tesla
 22 workplace) and shows the harassment was still occurring, nearly a year later. This evidence tends
 23 to prove or disprove the effectiveness of any remedial measures taken by Tesla. *Fuller, supra*.
 24 Second, the evidence tends to rebut Tesla’s *Ellerth/Faragher* defense by demonstrating that
 25 Tesla did not have a “proven, effective” system for dealing with complaints of racial harassment.

26 The testimony of Franco and Hedges, as participants in the investigation, is relevant in
 27 clarifying Marconi’s role in the investigation. As Tesla managers and HR staff, Franco and
 28 Hedges can expand on the company’s policies for investigating claims of racial harassment and

1 Franco can testify about Tesla's policies as implemented or not.

2 Tesla argues that Exhibit 107 and examination of Hedges and Franco should be excluded
 3 under Rule 403 "because a mini trial would be required to asses the validity of any such claims."
 4 (Dkt. No. 185 at 14:18-20) To the contrary, Trial Exhibit 107 is a building block of this case, as
 5 it constitutes documented proof of widespread, prevalent use of the word "N-----" —with no
 6 need for the jury to assess the credibility of the complaint. Likewise, related examination of
 7 Hedges and Franco for a mere fifteen minutes each is not an undue waste of time under *Obrey*.

8 Tesla also argues that exclusion of witness Josh Hedges is warranted, because Plaintiff
 9 did not timely amend his initial disclosures. Mr. Hedges was identified via Tesla's own
 10 document production, after the close of discovery, on October 11, 2019. (Exh. 22) A party is not
 11 required to include a witness in its disclosures if the witness is identified "during the discovery
 12 process or in writing." Fed. R. Civ. P. 26(e)(1)(A). Because Mr. Hedges was identified via
 13 Tesla's own document production, Plaintiff was under no duty to identify Hedges yet again to
 14 Tesla. Accordingly, this document and the witnesses should not be excluded.

15 C. Graffiti in the Restroom Near Plaintiff's Work Area

16 Tesla next seeks to exclude Exhibit 109, which details graffiti found "in the [factory]
 17 bathroom located by the elevator" which Plaintiff used. (Exh. 23 p. 2) This graffiti was found in
 18 May 2016, just two months after Plaintiff left Tesla. Given Plaintiff's testimony that racist
 19 graffiti persisted for the duration of his employment at Tesla, and was still present in the
 20 restroom stalls after he left (O. Diaz. Depo. I 49:12-24), the trier of fact could reasonably
 21 conclude that the graffiti discussed in Exhibit 109 was the same graffiti of which Plaintiff
 22 complained. Exhibit 109 corroborates Plaintiff's complaints, and proves the insufficiency of
 23 Tesla's remedial actions. First, the e-mail thread itself discusses clean-up of the graffiti. (Exh. 23
 24 p. 1) No mention is made of investigating its source or taking remedial measures to prevent the
 25 harassment from occurring. Second, the reoccurrence of racist graffiti invoking the word "N-----"
 26 just two months after Plaintiff left Tesla demonstrates that any remedial actions taken were
 27 insufficient, tending to rebut Tesla's *Ellerth/Faragher* defense.

28 In addition, Tesla seeks to exclude testimony of Donet and Lipson, because neither was

1 identified in Plaintiff's initial disclosures. (Dkt. No. 185 at 15:1-4) Tesla identified Donet and
 2 Lipson via Tesla's document production after the close of discovery, on October 11, 2019. (Exh.
 3 21) Thus, Plaintiff had no obligation to re-identify Tesla's own employees as witnesses in his
 4 initial disclosures. Fed. R. Civ. P. 26(e)(1)(A).

5 **D. Persisting Evidence of Bathroom Graffiti in 2017.**

6 Tesla seeks to exclude Trial Exhibit 110, an image showing additional graffiti in Tesla's
 7 bathroom. (Exh. 24) Tesla claims the image was "responsive" to its discovery requests and
 8 accuses Plaintiff of improperly withholding it. (Dkt. No 185 at 8-11) Tesla fails to identify which
 9 request the image was responsive to. This is because the image was not responsive to any of
 10 Tesla's discovery requests. Moreover, Tesla received the document twice: first at Donet's
 11 deposition, and then in conjunction with Fraim's complete declaration in related state-court
 12 litigation on January 21, 2020. (Exhs. 25-26) The proof of service was addressed to Patricia
 13 Jeng, Tesla's counsel in this matter. (Exh. 26) Given that Tesla received Fraim's complete
 14 anticipated testimony in January, a full five months before the currently-scheduled trial date,
 15 Tesla cannot claim any harm by its late disclosure.

16 Fraim took the photograph in one of Tesla's restrooms in 2017. (Fraim Dec. ¶ 4) Trial
 17 Exhibit 110 is relevant to the timeliness of any remedial actions purportedly taken by Tesla to
 18 correct the racist graffiti of which Plaintiff complained, which continued to reoccur even after
 19 Plaintiff's tenure at Tesla. The ongoing presence of racist graffiti is directly relevant to Tesla's
 20 *Ellerth/Faragher* defense. Tesla's concerns about the location of the image go to its weight—and
 21 certainly may be raised before the trier of fact—but do not speak to its admissibility.

22 Defendant also objects to the photograph as hearsay. Photographs are not hearsay
 23 because "a photograph is not an assertion, oral, written, or nonverbal, as required by Fed. R.
 24 Evid. 801(a)." *U.S. v. May*, 622 F.2d 1000, 1007 (9th Cir. 1980). Nor is the written epithet in the
 25 photograph hearsay. Hearsay is an out-of-court-statement offered to prove the truth of the matter
 26 asserted. Fed. R. Evid. 801(a). The "statement" contained in the photograph is, "White Power
 27 Nigger!" Plaintiff does not offer the statement for the truth of the matter it asserts (presumably
 28 the "superiority" of the white race). Rather, Plaintiff offers the exhibit as evidence of the

1 prevalent racial hostility faced by Plaintiff in the form of graffiti, which persisted in Tesla's
 2 factory in 2017, despite complaints by Plaintiff and others in 2015 and 2016.

3 **E. E-Mail Sent by Tesla's CEO Regarding Tesla Policies and Principles**

4 Tesla argues that an e-mail sent by CEO Elon Musk, regarding Tesla's "core principles"
 5 (Exh. 27 p. 1) should be excluded. The e-mail, originally sent in 2013, discusses the need to keep
 6 factory workers informed of disciplinary actions against fellow employees, and was re-sent in
 7 2017 to emphasize these core principles to employees and to explain that employees who receive
 8 apologies from "jerks" need "to be thick-skinned and accept that apology." (*Id.* at p. 1-2) This
 9 last core principle contradicts Tesla's zero-tolerance policy for harassment.

10 First, Tesla contends the e-mail should be excluded because it was not produced in
 11 discovery. However, Tesla fails to establish that the document was responsive to any Tesla-
 12 propounded discovery requests. Because the email was authored by Tesla's CEO, it has always
 13 been in its possession, preventing Tesla from claiming ignorance of its content. And Tesla
 14 reluctantly admits, in a footnote, that it was reminded of the existence of the document when
 15 Plaintiff produced it for use as an exhibit at the deposition of Victor Quintero on June 7, 2018, a
 16 full two years before trial was set to commence. The failure was harmless, because Tesla
 17 received the document a full two years ago—thus preventing its exclusion under Rule 37(c)(1).

18 Tesla next argues that the CEO's statement of Tesla "core principles" is irrelevant,
 19 because Plaintiff never personally received the document. Plaintiff's personal receipt of the
 20 document is irrelevant, as it reflects a statement of Tesla's "core principles" with respect to
 21 Plaintiff. That Tesla did not follow this policy is directly relevant to Plaintiff's claims, because a
 22 failure to follow this aspect of the policy corroborates Plaintiff's claims that Tesla failed to
 23 follow its stated policies in other respects (e.g. by failing to seriously investigate or address his
 24 repeated complaints of harassment).

25 **F. Complaint About One of Plaintiff's Co-Workers**

26 Tesla contends that a complaint lodged by a fellow employee Javier Temores (Exh. 28) is
 27 irrelevant because it did not involve an employee who harassed Plaintiff. Tesla relies on
 28 Plaintiff's deposition testimony to demonstrate that Plaintiff did not know Troy Dennis,

1 Temores' harasser. (Dkt. No. 185 at 18:11-4) In a blatant attempt to mislead the Court, Tesla
 2 omits crucial context from its Motion: Plaintiff and Troy Dennis were co-workers, and on the
 3 preceding page of Plaintiff's deposition, Tesla's counsel questioned Plaintiff about an e-mail
 4 thread discussing a disagreement between the two men that resulted in a final written warning to
 5 both of them. (O. Diaz Depo. I at 174:9-21, Exh. 21) Plaintiff did not recall receiving a "final
 6 written notice," nor did he recall working with Dennis. (*Id.* at 174:22-175:9, 175:20-22)
 7 However, the documentary evidence plainly demonstrates this was not the case. (*Id.*, Exh. 21)
 8 Additionally, the complaint was handled by Plaintiff's supervisor, Ed Romero, and the complaint
 9 occurred during the night shift, which Plaintiff worked. (Exh. 28)

10 Evidence of this complaint is relevant for a multitude of purposes. Whether or not
 11 Plaintiff recalled Troy Dennis's name, it can hardly be argued that a complaint involving one of
 12 Plaintiff's coworkers assigned to work on the elevators, during the pendency of Plaintiff's
 13 employment at Tesla, during the shift that Plaintiff worked, and handled by Plaintiff's immediate
 14 supervisor, Romero, is not relevant to evaluating the hostility of Plaintiff's working environment.
 15 Even if Plaintiff did not hear the harassment, the evidence is plainly relevant to corroborate
 16 Plaintiff's claim that the use of racial slurs was widespread in his work area.

17 Evidence of a complaint about the use of the n-word in Plaintiff's work area also speaks
 18 to the sufficiency of Tesla's remedial action in response to Owen's complaints. Owen first
 19 complained about the use of the n-word in the elevator area in July of 2015. That use of the word
 20 was documented as late as December of 2015 demonstrates that any remedial action Tesla took
 21 in response to Owen's July complaints was insufficient to halt the use of the slur in Plaintiff's
 22 work area. This also speaks directly to the proven effectiveness of Tesla's policies, a required
 23 element for its *Faragher/Ellerth* defense.

24 The complaint is also relevant for impeachment purposes. At deposition, Plaintiff's
 25 supervisor Ed Romero testified that Owen Diaz was the only employee who complained about
 26 offensive language at the Tesla factory. (Romero Depo. at 65:23-66:11) Evidence of another
 27 complaint casts Romero's credibility and recall into doubt, which further heightens its relevance.
 28 Because the evidence involves racial harassment occurring during Plaintiff's shifts, in Plaintiff's

1 work area, during the time Plaintiff worked at the Tesla factory; and because it is relevant to key
 2 witness Romero's credibility, evidence of this complaint is relevant and admissible.

3 Tesla claims the evidence should be excluded under Rule 403 because a “mini trial”
 4 would be required to assess the validity of each complaint. However, Tesla fails to explain how
 5 introduction of a single document, implicating only one witness in the case (Romero) requires
 6 such an undue consumption of time that outweighs the direct relevance of this evidence.

7 **G. Evidence of Mirroring Complaint By Plaintiff and a Fellow Production Employee**

8 Tesla seeks to exclude a complaint from Tesla employee Jeff Henry. Henry worked on
 9 the Tesla production floor, where Plaintiff worked during late 2015. (Exh. 29 at p. 1) Henry’s
 10 complaint identified a threat of racial slurs and physical intimidation—just like Plaintiff’s
 11 complaint about Martinez in October 2015. (*Id.* at p. 2) During an investigation, Tesla HR staff
 12 learned that “N-----” was “common talk on the line.” (*Id.*) The HR staffer charged with
 13 investigation proposed a final written warning—just as Plaintiff’s second-level supervisor Victor
 14 Quintero proposed for Plaintiff’s harasser. (*Id.*)

15 Evidence of this complaint and the recommended discipline is plainly relevant under
 16 Rule 404, as proof of Tesla’s remedial plan and its effectiveness for addressing complaints of
 17 racial harassment. In both instances Plaintiff contends that Tesla issued, at best, a lukewarm,
 18 ineffective repudiation of harassing conduct and ignored complaints of the repeated or ongoing
 19 harassment and threats of intimidation and physical violence.

20 If harassment of the same type that Plaintiff complained of in July and October 2015
 21 continued into December 2015, Tesla’s response and corrective actions tend to prove that Tesla
 22 failed to implement effective remedial action to deter future harassment from others, as required
 23 under *Fuller*, *Ellerth*, and *Faragher*. Under *Grade*, evidence of this ineffective corrective action
 24 is also relevant to the reasonableness of any purported reporting failure by Plaintiff as part of
 25 Defendant’s *Ellerth/Faragher* defense.

26 Tesla also argues that witnesses Jeff Henry, Maggie Crosby, James Paul, and Josh Mantz
 27 must be precluded from testifying because Plaintiff failed to identify them in his initial
 28 disclosures. As above, all four witnesses were identified via Tesla’s document production after

1 the close of discovery. (Exh. 22) Because the evidence is relevant, and because a witness
 2 preclusion sanction is not available for witnesses that Tesla itself identified via its document
 3 production, the evidence is admissible.

4 **III. Opposition to Motion *in Limine* No. 3 to Limit Putative “Me Too” Witnesses to
 5 Percipient Witness Testimony**

6 Tesla also seeks to limit the testimony of Plaintiff’s co-workers, working in the *same*
 7 *locations* as Plaintiff, to only testimony which they personally witnessed. Conspicuously absent
 8 from Tesla’s Motion is any legal authority justifying this severe restriction which, as outlined
 9 below, is wholly unjustified.

10 **A. Lamar Patterson**

11 Patterson worked at Tesla from November 2015 through August 2016. (Lamar Patterson
 12 Depo. 41:18-42:12, Exh. 30) Plaintiff was Patterson’s lead, or immediate supervisor, and both
 13 men were supervised by Ed Romero. (*Id.* 141:15-20) Corroborating Plaintiff, Patterson recalled
 14 seeing “N-----” written in the bathrooms near the elevators, in addition to a swastika (“Nazi
 15 sign”). (*Id.* at 99:2-12, 101:15-22) Patterson complained to Plaintiff, who in turn complained to
 16 Romero. (*Id.* at 101:9-17) Patterson also heard “N-----” used in the facility, and complained to
 17 Romero via voicemail that “N-----” was used freely. (*Id.* at 94:1-6, 95:5-8), but to Patterson’s
 18 knowledge no action was ever taken. (*Id.* at 94:7-95:4)

19 Tesla offers a variety of increasingly implausible justifications to exclude Patterson’s
 20 testimony. It claims Patterson should not be allowed to testify about interactions with Plaintiff’s
 21 harasser, Ramon Martinez, because Patterson lacks personal knowledge. Just one sentence later,
 22 however, Tesla provides citations from Patterson’s deposition demonstrating that Patterson
 23 personally spoke to Martinez on two or three occasions (*Id.* at 59:11-60:16), and personally
 24 witnessed Plaintiff and Martinez interacting on approximately two occasions. (*Id.* at 60:11-
 25 61:10) Tesla next seeks to preclude Patterson from testifying that Plaintiff informed him
 26 Martinez’s cartoon drawing was offensive, because Patterson did not personally witness the
 27 drawing and testimony about Plaintiff’s statements is cumulative. (Dkt. No. 185 at 21:5-9)
 28 However, this constitutes a prior consistent statement, which corroborates and reinforces

1 Plaintiff's claim that he found the racist drawing subjectively offensive. Such a statement rebuts
 2 Tesla's argument that Plaintiff had "No Subjective Belief of a Hostile Working Environment that
 3 Altered his Working Conditions." (Dkt. No. 189 at 15:6-8) As a percipient witness, Patterson's
 4 corroborating testimony is directly relevant and non-cumulative.

5 Tesla also argues that Patterson should be barred from offering other "me too" testimony
 6 about harassment that did not involve Diaz, because such testimony is irrelevant. However, the
 7 harassment Patterson experienced is directly relevant: Patterson worked in the same elevator,
 8 during the same timeframe and shift, and under the same supervisor, as Plaintiff. He complained
 9 to the same supervisor (Romero) about the harassment, but received no substantive response that
 10 addressed or rectified the harassment. No employee's testimony could be more relevant to
 11 evaluating the hostility of Plaintiff's working environment. Patterson meets every criteria laid
 12 out in *Grade, Obrey, and Vasquez*.

13 Tesla complains that Patterson cannot testify about events that did not pertain to Owen
 14 Diaz, because Plaintiff's counsel improperly curtailed Tesla's questioning at deposition. Tesla's
 15 position misleads the Court. Counsel for Tesla notified Plaintiff that Tesla intended to depose
 16 Patterson in connection with Plaintiff's lawsuit—not Patterson's—and inquiring as to whether
 17 Plaintiff's counsel would represent Patterson in connection with Plaintiff's lawsuit. (Exh. 31)
 18 Accordingly, at deposition Plaintiff's counsel pointed out that it would be harassing for Tesla's
 19 counsel (which was also Tesla's counsel of record in Patterson's arbitration) to depose Patterson
 20 for two full, eight-hour days on matters tangentially relevant to Plaintiff's suit, like Patterson's
 21 interview with a contracting company. (Patterson Depo. at 38:15-17) Plaintiff's counsel offered
 22 to stipulate to using Patterson's deposition in both cases, but Tesla's counsel ignored the offer.
 23 (*Id.* at 38:13-17) Notably, Plaintiff's counsel *never* instructed Patterson not to answer a question.
 24 Tesla had a full day to depose Patterson and identifies no instance in which it was denied an
 25 answer to its questions. Tesla could—and in fact did—question Patterson at length about his own
 26 claims. Because there is no prejudice to Tesla, Patterson's testimony cannot be excluded.

27 Tesla also claims Patterson's testimony must be excluded because it will require "a
 28 number of mini trials." (Dkt. No. 185 at 21:24-26) Plaintiff, however, seeks to examine Patterson

1 for a mere fifteen minutes—insufficient to substantially outweigh the relevance of his testimony.

2 **B. Tamotsu Kawasaki**

3 Tesla argues that testimony of Plaintiff's supervisor, Kawasaki, is not relevant. Kawasaki
 4 worked in the same position as Owen and confirms that he heard “N----” “all over” the factory.
 5 (Tamotsu Kawasaki Depo. 76:7-23, 96:16-97:4, Exh. 32) Despite hearing this, Kawasaki did not
 6 take any action to halt use of the word and did not stop to investigate. (*Id.* 96:13-97:4) Tesla
 7 dismisses Kawasaki as a “Chartwell employee”, ignoring that Kawasaki was Plaintiff's
 8 immediate supervisor when Plaintiff first started at the Tesla factory. (O. Diaz Depo. I 81:1-10)

9 Despite Tesla's laundry list of excuses to exclude Kawasaki's testimony, none is
 10 supported by any legal argument. Kawasaki's testimony (1) supports Plaintiff's contention that
 11 “N----” was used all over the factory, and (2) tends to prove Tesla supervisors' failure to
 12 investigate and take adequate remedial action towards complaints of racial harassment.

13 **C. Michael Wheeler**

14 Tesla dismisses Wheeler as a contracting employee. But like Kawasaki, Wheeler was
 15 Owen's supervisor and could recommend performance appraisals for employees of Owen's class
 16 “all the way up to termination.” (Michael Wheeler Depo. at 16:22-24, 17:6-16, 41:18-25, 74:12-
 17 21, Exh. 33) In fact, Wheeler held the same position as Plaintiff's harasser, Ramon Martinez, and
 18 worked alongside Martinez. (*Id.*)

19 Tesla claims that the harassment Wheeler experienced was irrelevant to the hostility of
 20 Owen's working environment because Plaintiff did not know about the harassment. However,
 21 Plaintiff specifically testified that he was aware of the harassment Wheeler experienced, like an
 22 incident where another employee smeared feces on Wheeler's cart seat. (O. Diaz Depo. II 208:6-
 23 14) Though Tesla complains this event is irrelevant because it occurred “where the fork lifts
 24 were charged” (Dkt. No. 185 at 22:22-23), it neglects to mention that Plaintiff himself was
 25 required to drive forklifts as part of his job duties. (*See* Exh. 7) Wheeler's complaint also
 26 mirrored Plaintiff's: Like Plaintiff, Wheeler complained to Victor Quintero, who did not
 27 investigate Wheeler's complaint. (Wheeler Depo. at 55:7-56:16) Evidence about harassment of
 28 which Plaintiff was aware, during the pendency of Plaintiff's employment at Tesla, is plainly

1 relevant to Plaintiff's claims.

2 As with Kawasaki, Wheeler's other observations about the use of "N-----" and swastika
 3 tattoos speaks to the adequacy of Tesla's remedial actions and antiharassment policies.
 4 Supervisor Wheeler's failure to investigate or remedy racially harassing behavior suggests a
 5 pattern and practice of failing to take prompt, effective remedial action in response to complaints
 6 of harassment. This evidence is directly relevant and is not outweighed by the risk of prejudice to
 7 Tesla for matters unrelated to the claims in the case, nor is it outweighed by the risk of wasting
 8 time given that Plaintiff's examination will take just thirty minutes. (Dkt. 197 7:26-28)

9 **D. Wayne Jackson**

10 As with Wheeler and Kawasaki, Tesla's argument for exclusion of Jackson's testimony
 11 only succeeds based on a gross misrepresentation of Jackson's role at the factory. Jackson was a
 12 liaison between Tesla and contract employees like Plaintiff, and responsible for receiving and
 13 acting on complaints of harassment from contract employees. (O. Diaz Depo. I 132:4-8) In fact,
 14 Jackson received and responded to Plaintiff's own complaints of harassment. Jackson's
 15 response—or lack thereof—is directly relevant to his handling of Plaintiff's complaints. For
 16 instance, when Jackson heard "N-----" used in the facility and decided the incident did not merit
 17 reporting to Human Resources, it demonstrates a dismissiveness towards complaints of
 18 harassment and explicit disregard for Tesla policies. (Jackson Depo. 146:6-11, 148:25-149:8,
 19 Exh. 34) This evidence is plainly relevant to rebut Tesla's *Ellerth/Faragher* defense that it
 20 enacted and actively enforced an effective anti-harassment policy.

21 Tesla yet again cites the same overblown concerns about "mini-trials." However, under
 22 *Obrey* and Rule 403, this concern does not substantially outweigh the relevance of testimony
 23 about how an individual responsible for receiving and acting on Plaintiff's complaints of
 24 harassment responded to other complaints. Thus, Jackson's testimony cannot be excluded.

25 **IV. Opposition to MIL No. 4 to Limit the Scope of Plaintiff's Closing Argument**

26 In a case where the word "N-----" is at the heart of a race-based hostile work environment, it
 27 is ironic that defense counsel's best argument for precluding the reference book entitled
 28 "Nigger," is to characterize it as a "shock prop." Plaintiff's use of the reference book is anything

1 but that. Use of the word “N-----” was not only commonplace throughout the Tesla factory, but
 2 it was directed at Plaintiff Diaz on *dozens* of occasions.

3 Undaunted by the well-recognized vileness of the word “N-----” as confirmed by the Ninth
 4 Circuit cases (*Swinton v. Potomac Corp.*, 270 F.3d 794, 817 (9th Cir. 2001)), Tesla seeks to
 5 argue that because *some* individuals might not be offended by use of the word “N-----”, those
 6 individual preferences somehow dilute or excuse altogether Tesla’s duty to prevent rampant use
 7 of the word “N-----” in its workplace.

8 At a previous arbitration against Tesla, in response to substantially the same specious
 9 arguments, Plaintiff’s counsel used the refence book “Nigger” to illuminate the fact finder as to
 10 the *ongoing* offensiveness of *any* use of the word inside the workplace. Plaintiff referenced the
 11 book, in part, to show that *even carrying it in public* tended to cause people to be offended and
 12 uncomfortable. Plaintiff does *not* seek to introduce Professor Kennedy’s book into evidence.
 13 Tesla also advances the absurd argument that Plaintiff’s counsel will “encourage” the jury “to
 14 obtain the book” (Def. MPA p.24:7), which of course would be unethical and is defamatory.
 15 Case law makes it clear that “[d]uring closing argument in a civil case, counsel is permitted to
 16 make inferences and advance ‘plausible argument[s] in light of the record.’” *Draper v. Rosario*,
 17 836 F.3d 1072, 1083–1084 (9th Cir. 2016); *United States v. Baltazar Reyes-Garcia*, 2017 WL
 18 10457478 (W.D. Wash. 2017) [use of illustrative exhibits is common]. Tesla cites two police
 19 misconduct cases, *Cohn and Boyd*, in support of this motion, neither of which bears any
 20 relationship to the facts of this hostile work environment case. In each case the evidence
 21 admitted disparaged the individuals. Neither case involved error in closing argument.

22 Tesla’s defense counsel clearly intends to argue that use of the word “N-----” inside the
 23 workplace was somehow not offensive, hostile or abusive. Use of the reference book “Nigger”
 24 is an appropriate antidote to Tesla’s attempt to normalize rampant use of the word. In fact,
 25 Tesla’s efforts to silence Plaintiff counsel’s use of this reference material is testament to its
 26 potency. That Plaintiff’s argument is effective is no justification for precluding its use.

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 28 \\

1 DATED: April 29, 2020

2 By: _____
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5 Lawrence A. Organ, Esq.
6 Navruz Avloni, Esq.
7 Cimone A. Nunley, Esq.
8 J. Bernard Alexander, Esq.
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